Board of Directors
As of July 1, 2014.

Kelvin Burch, Chair
Executive Director, Oil and Gas Operations  |  Pennsylvania Department of Environmental Protection

Kenneth G. Johnson, Immediate Past Chair (retired)
Administrator, Water Division  |  Wisconsin Department of Natural Resources

Marc Miller
Director  |  Illinois Department of Natural Resources

Jon W. Allan
Director, Office of the Great Lakes  |  Michigan Department of Environmental Quality

Lt. Gov. Yvonner Prettner Solon
Office of the Governor  |  State of Minnesota

Joseph Martens
Commissioner  |  New York State Department of Environmental Conservation

James Zehringer
Director  |  Ohio Department of Natural Resources

William Carr
Manager  |  Government of Ontario Office of International Relations and Protocol

Eric Marquis
Québec Government Representative in Chicago  |  Government of Québec

Russell Rasmussen
Administrator, Water Division  |  Wisconsin Department of Natural Resources

The Great Lakes Commission at work, 2013-2014: Solving old problems and confronting new ones

September 2015

As it closes out its sixth decade, the Great Lakes Commission continues to be a leading voice on behalf of its member states and provinces, supporting their collective vision for a healthy, vibrant Great Lakes-St. Lawrence River region. As articulated in the Great Lakes Basin Compact, the Commission’s mission is to “promote the orderly, integrated, and comprehensive development, use, and conservation of the water resources of the Great Lakes Basin.” How the Commission carries out this mission has evolved over time, but the overarching focus has remained constant: providing a collective voice for states and provinces to advance a strong and growing economy, a healthy environment, and a high quality of life for all citizens.

The Commission has tackled both new and old issues facing the Great Lakes region over the past several years, working collaboratively with a broad array of agencies, regional organizations, and stakeholders. The Commission’s long-standing work continued to clean up Areas of Concern; coordinate regional aquatic invasive species (AIS) prevention and control efforts; prevent soil erosion and nutrient runoff; and secure federal support for the Great Lakes maritime system. New initiatives began for reaching consensus on a solution to prevent Asian carp and other AIS from transferring through Chicago-area waterways; reducing nutrient pollution to Lake Erie; and managing the risks and benefits of transporting oil in the Great Lakes region.

Beginning with the annual Great Lakes Day in Washington and continuing throughout the year, the Commission continued to advocate with the U.S. federal government on behalf of its member states on issues of common interest. In 2014, Congress passed new water resources development legislation with significant benefits for the Great Lakes, including increased funding for dredging and harbor maintenance and formal authorization of the Great Lakes Navigation System. Congress also passed a new Farm Bill that designated the Great Lakes as a Critical Conservation Area, opening the door to increased funding to prevent nutrient pollution and reduce harmful algae blooms.

Most significantly, the Commission—together with a broad coalition of regional partners—sustained Congressional support for the Great Lakes Restoration Initiative (GLRI), which has provided more than $1.6 billion through FY 2014 for 2,000 restoration projects. We are seeing real results from this unprecedented investment, with six Areas of Concern cleaned up, a 70 percent increase in farmland enrolled in conservation programs, and nearly 150,000 acres of habitat restored or protected. The next phase of the GLRI is now underway and the Commission continues to call on Congress and the Administration to sustain this historic restoration program.

Mackinac Island’s historic Grand Hotel was the site of the Council of Great Lakes Governors 2013 Leadership Summit, which set a new collaborative agenda for the region focused on trade, transportation and water. This work continued to expand under subsequent meetings held as the Conference of Great Lakes and St. Lawrence Governors and Premiers. Among other actions, the Governors and Premiers called on the Commission to develop a comprehensive approach to monitoring desired outcomes related to many aspects of the quality and use of Great Lakes water resources. In response, the Commission has initiated the “Great Lakes Blue Accounting” initiative, a strategy that links water use and management decisions and investments—in both the public and private sectors—to desired environmental, economic and social outcomes. A pilot demonstration of the Blue Accounting Process is now underway focused on ensuring a safe and sustainable domestic water supply.

As Great Lakes restoration accelerates, and the benefits from these efforts accrue, there is growing interest in the “Blue Economy” and how our region can leverage a competitive advantage from the immense supply of fresh water that surrounds us. Locally, many of our coastal communities are building on cleanup efforts and water quality and habitat improvements facilitated under the GLRI to revitalize degraded waterfront areas. From cities as diverse as Buffalo, Duluth, Detroit, Sheboygan, Muskegon and Erie, new visions are emerging that recognize water resources as a vital ingredient in the recipe for economic prosperity and a high quality of life.

The increased interest in the Great Lakes as an economic asset, and the many new “place-based” opportunities for recreation, waterfront development, fishing or wildlife watching, underscore that our current restoration efforts are important not just to correct mistakes from the past, but also to build a better future for our children and grandchildren.

After nearly 60 years of support to the region, the Great Lakes Commission is excited by the progress we are making, but mindful of the new challenges we face on both sides of the border. Our work is not done, and the Commission looks forward to continued service to our member states and provinces to maintain the health of the Great Lakes and the many benefits they provide to us.

Jon W. Allan, Acting Chair

Tim A. Eder, Executive Director
Funders and Supporters
The funders listed below provided support to the GLC in calendar years 2013-2014.

The great majority of Commission programs and projects are pursued in partnership with other agencies and organizations, and benefit from their funding support. A listing of 2013-2014 funders and supporters is provided below. Thanks to all for their assistance!

American Recovery and Reinvestment Act – U.S. Environmental Protection Agency (U.S. EPA)
American Recovery and Reinvestment Act – National Oceanic and Atmospheric Administration (NOAA)
C.S. Mott Foundation
Commonwealth of Pennsylvania
Council of Great Lakes Governors
Ecology & Environment Inc.
Frey Foundation
Government of Ontario
Government of Québec
Grand Valley State University
Great Lakes Fishery Commission
Great Lakes Fishery Trust
Great Lakes Observing System
Great Lakes Protection Fund
Hope College
Illinois Department of Natural Resources
International Joint Commission
Joyce Foundation
LimnoTech, Inc.
Michigan Department of Environmental Quality
Michigan Energy Office
Michigan State University
Michigan Technological University
Navigant Consulting
New York Power Authority
NOAA, Coastal Services Center
NOAA Coastal Storms Program
NOAA, National Sea Grant College Program
NOAA Restoration Center
Sierra Club
State of Illinois
State of Indiana
State of Michigan
State of Minnesota
State of New York
State of Ohio
State of Wisconsin
University of Illinois
U.S. Army Corps of Engineers
U.S. Department of Agriculture, Natural Resources Conservation Service
U.S. Department of Energy, National Renewable Energy Laboratory
U.S. EPA, Great Lakes National Program Office
U.S. EPA, Region 5, Air and Radiological Division
U.S. EPA, Region 5, Superfund Division
U.S. Fish and Wildlife Service
U.S. Geological Survey, Great Lakes Science Center
Wege Foundation
West Michigan Shoreline Regional Development Commission
Weston Solutions, Inc.

Overall, the Commission continues to effectively manage its general, restricted and cash reserve funds to achieve the goals and objectives of the organization. These figures were confirmed by an independent audit, which is conducted each year to examine the Commission’s financial operations.

### Fiscal Year 2013

The Great Lakes Commission concluded FY 2013 in sound financial condition, with operating revenues of over $7.1 million. Total revenues exceeded expenses by $19,218, or 0.26 percent.

The 2013 fiscal year ended June 30, 2013.

#### Revenues

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and contracts</td>
<td>$6,609,910</td>
<td>90.76%</td>
</tr>
<tr>
<td>State contributions</td>
<td>480,000</td>
<td>6.59%</td>
</tr>
<tr>
<td>Meetings, publications, misc.</td>
<td>44,322</td>
<td>0.61%</td>
</tr>
<tr>
<td>Interest income</td>
<td>18,515</td>
<td>0.25%</td>
</tr>
<tr>
<td>Change in fair value of investments</td>
<td>130,199</td>
<td>1.79%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$7,263,728</strong></td>
<td></td>
</tr>
</tbody>
</table>

#### Expenses

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and contracts</td>
<td>$4,967,317</td>
<td>68.39%</td>
</tr>
<tr>
<td>Personnel</td>
<td>1,731,640</td>
<td>23.84%</td>
</tr>
<tr>
<td>Office operations</td>
<td>302,233</td>
<td>4.16%</td>
</tr>
<tr>
<td>Program activities</td>
<td>109,012</td>
<td>1.50%</td>
</tr>
<tr>
<td>Travel</td>
<td>108,565</td>
<td>1.49%</td>
</tr>
<tr>
<td>Communications</td>
<td>44,961</td>
<td>0.62%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$7,263,728</strong></td>
<td></td>
</tr>
</tbody>
</table>

#### Change in net position

<table>
<thead>
<tr>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>$19,218</td>
<td>0.26%</td>
</tr>
</tbody>
</table>

### Fiscal Year 2014

The Great Lakes Commission concluded FY 2014 in sound financial condition, with operating revenues of over $6.5 million. Total expenses exceeded revenues by $41,559, or 0.62 percent.

The 2014 fiscal year ended June 30, 2014.

#### Revenues

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and contracts</td>
<td>$5,987,062</td>
<td>89.75%</td>
</tr>
<tr>
<td>State contributions</td>
<td>480,000</td>
<td>7.20%</td>
</tr>
<tr>
<td>Meetings, publications, misc.</td>
<td>42,277</td>
<td>0.63%</td>
</tr>
<tr>
<td>Interest income</td>
<td>15,833</td>
<td>0.24%</td>
</tr>
<tr>
<td>Change in fair value of investments</td>
<td>145,885</td>
<td>2.19%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$6,671,057</strong></td>
<td></td>
</tr>
</tbody>
</table>

#### Expenses

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and contracts</td>
<td>$4,290,193</td>
<td>63.91%</td>
</tr>
<tr>
<td>Personnel</td>
<td>1,829,673</td>
<td>27.26%</td>
</tr>
<tr>
<td>Office operations</td>
<td>282,764</td>
<td>4.21%</td>
</tr>
<tr>
<td>Program activities</td>
<td>162,112</td>
<td>1.55%</td>
</tr>
<tr>
<td>Travel</td>
<td>104,226</td>
<td>2.42%</td>
</tr>
<tr>
<td>Communications</td>
<td>43,648</td>
<td>0.65%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$6,712,616</strong></td>
<td></td>
</tr>
</tbody>
</table>

#### Change in net position

<table>
<thead>
<tr>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>($41,559)</td>
<td>-0.62%</td>
</tr>
</tbody>
</table>
Commissioners, Alternates and Observers
As of July 1, 2014. Delegation chairs are in **bold**

**Illinois**
- **Marc Miller**, Illinois Dept. of Natural Resources
- **Stephanie Comer**, Comer Family Foundation
- **Joe Deal**, City of Chicago
- **Carmen Lonstein**, Clayco, Inc.
- **Karen May**, Alternates
- **Dan Injerd**, Illinois Dept. of Natural Resources
- **Todd Main**, Illinois Dept. of Natural Resources

**Minnesota**
- **Lt. Gov. Yvonne Prettner Solon**, State of Minnesota
- **Hon. Thomas Huntley**, Ph.D., State Representative
- **Hon. Carrie Ruud**, State Senator
- **Hon. Ann Rest**, State Senator
- **Hon. BobGunther**, State Representative
- **Alternates**
- **Dick Lambert**, Minnesota Dept. of Transportation

**Indiana**
- **Robert E. Carter, Jr.**, Indiana Dept. of Natural Resources
- **Thomas W. Easterly**, Indiana Dept. of Environmental Management
- **Ron McAhron**, Indiana Dept. of Natural Resources
- **Jody W. Peacock**, Ports of Indiana
- **Kay L. Nelson**, Northwest Indiana Forum

**New York**
- **Joseph Martens**, New York State Dept. of Environmental Conservation
- **James M. Tierney**, New York State Dept. of Environmental Conservation
- **Donald E. Zelazny**, New York State Dept. of Environmental Conservation

**Ohio**
- **James Zehringer**, Ohio Dept. of Natural Resources
- **Hon. John Eklund**, State Senator
- **Scott J. Nally**, Ohio Environmental Protection Agency
- **James H. I. Weakley**, Lake Carriers’ Association
- **Alternates**
- **John D. Baker**, International Longshoremen’s Association
- **Karl Gebhardt**, Ohio Dept. of Natural Resources
- **Gail Hesse**, Ohio Lake Erie Commission

**Pennsylvania**
- **Kelvin Burch**, Pennsylvania Dept. of Environmental Protection
- **Robert W. Light**, Penn State Erie, The Behrend College
- **Pat Lupo**, Benedictine Sisters
- **Alternates**
- **Lori A. Boughton**, Pennsylvania Dept. of Environmental Protection
- **Herb Packer**, Pennsylvania Dept. of Transportation

**Québec**
- **Eric Marquis**, Québec Government Representative in Chicago
- **Nathalie Camden**, Ministère des Ressources Naturelles et de la Faune
- **Marc Gagnon**, Fednav Limited
- **Josée Hallé**, Ministry of Transportation
- **Danielle Provanos**, Division of Intergovernmental Affairs
- **Alternates**
- **Jérôme Faivre**, Direction des Relations Intergouvernementales
- **Eve Joseph**, Ministère des Transports du Québec
- **Frédéric Lecomte**, Direction Générale de l’Expertise sur la Faune et ses Habitats

**Wisconsin**
- **Russell Rasmussen**, Wisconsin Dept. of Natural Resources
- **Steve Galambeau**, Wisconsin Dept. of Natural Resources
- **Dean Haen**, Brown County Port and Solid Waste Dept.

**Michigan**
- **Jon W. Allen**, Michigan Dept. of Environmental Quality
- **Bruce Rasher**
- **Hon. Bill Schuette**, Attorney General
- **Helen Taylor**, The Nature Conservancy
- **Hon. Rebekah Warren**, State Senator
- **Alternates**
- **Dr. Roger Eberhardt**, Michigan Dept. of Environmental Quality
- **S. Peter Manning**, Dept. of the Attorney General

**Ontario**
- **William Carr**, Office of International Relations and Protocol
- **Paul Evans**, Ministry of the Environment
- **Rosalyn Lawrence**, Ministry of Natural Resources
- **Scott Thompson**, Ministry of Transportation
- **Alternates**
- **Sharon Bailey**, Ministry of the Environment
- **Eric Boysen**, Ministry of Natural Resources
- **Linda McAulind**, Ministry of Transportation
- **Ranissah Samah**, Office of International Relations and Protocol
Observers (as of July 1, 2014)
Alliance for the Great Lakes, Joel Brammeier
Canadian Embassy, Sabrina Dadrian-Kassabian
Chippewa Ottawa Resource Authority, Mike Ripley
Coastal States Organization, Mary Munson
Council of Great Lakes Governors, David Naftzger
Council of Great Lakes Industries, Kathryn Buckner
Ducks Unlimited, Gildo M. Tori
John G. Shedd Aquarium, Michelle Parker
Great Lakes and St. Lawrence Cities Initiative, David Ullrich
Great Lakes Environmental Law Center, Nick Schroek
Great Lakes Fishery Commission, Bob Lambe
Great Lakes Observing System, Jennifer Read
Great Lakes Sea Grant Network, James Diana
Helsinki Commission, Monika Stankiewicz
International Joint Commission, Stephen Locke
Maritime Administration, Great Lakes Region, Floyd Miras
National Association of Conservation Districts (vacant)
National Oceanic and Atmospheric Administration (NOAA),
Great Lakes Environmental Research Laboratory, John Bratton
NOAA Office of Ocean and Coastal Resource Management,
Margaret Davidson
National Park Service, Martin Sterkel
National Wildlife Federation, Andy Buchsbaum
Northwest Indiana Forum, Kay Nelson
St. Lawrence Seaway Development Corp., Craig H. Middlebrook
The Nature Conservancy (Michigan Chapter), Richard Bowman
U.S. Army Corps of Engineers, Jan Miller
U.S. Coast Guard, Ninth Coast Guard District, Radm. Fred Midgette
U.S. Department of Agriculture, Natural Resources Conservation Service, Terry Cosby
U.S. Department of Energy, Ibor Hlohowskyj
U.S. Environmental Protection Agency, Great Lakes National Program Office, Chris Korleski
U.S. Fish and Wildlife Service, Craig A. Czarnecki
U.S. Geological Survey, Russell M. Strach

Great Lakes Commission Staff
Front row (from left): Lisa Denys, Guan Wang, Christine Manninen, David Betcher, Elizabeth Lillard, Tim Eder,
Becky Pearson, Katherine Hollins, Michèle Leduc-Lapierre,
Erika Jensen, Margaux Valenti. Back row: Joe Bertram,
Stuart Eddy, Laura Kaminski, Matt Doss, Tom Crane,
Jeff McAulay, Michael Schneider, Byron Comer, Victoria Pebbles, Marty Morrice, Heather Braun, Laura Andrews.
Not pictured: Steve Cole, Sarah Cook, Pat Gable, Gary Overmier.

Credits
Copyright ©2015 Great Lakes Commission
Photo credits: page 1 (cover), Lake Michigan ©flickr/alwaysshooting - Meisam Fathi Salmi. Page 2,
Lake Huron ©flickr/repoman - Josh Delp, Split Rock Lighthouse ©flickr/puliarfanita - Anita Ritenour,
Sackets Harbor ©flickr/dougstone - Doug Kerr. Page 4,
Lake Superior ©flickr/coloneljohnmbritt; Detroit River ©flickr/cseeman - Corey Seeman. Page 5, muskellunge ©flickr/gabriel_edwards - Gabriel Edwards;
Tahquamenon Falls ©flickr/brookward - Brook Ward.
Page 8, Lake Michigan ©Cameron Davis.

The Great Lakes Commission is committed to minimizing the environmental impact of printed materials by using recycled paper
with high post-consumer content and vegetable-based inks.

Great Lakes Commission des Grands Lacs
About the Commission

The Great Lakes Commission was established in 1955 with a mandate to “promote the orderly, integrated and comprehensive development, use and conservation of the water resources of the Great Lakes basin.” Founded in state law with U.S. federal consent, with membership consisting of the eight Great Lakes states and associate member status for the provinces of Ontario and Quebec, the Commission pursues four primary functions: communication and education, information integration and reporting, facilitation and consensus building, and policy coordination and advocacy.

Each Member jurisdiction is represented by a delegation consisting of three to five members who are appointees of the respective governor or premier, legislators or senior agency officials. A board of directors, consisting of the chair of each delegation, is the Commission’s executive body.

In carrying out its initiatives, the Commission works in close cooperation with many partner organizations, including U.S. and Canadian federal agencies, binational institutions, tribal/First Nation governments and other regional interests. Representatives appointed by partner entities participate extensively in Commission activities through a formal Observer program. The Commission is supported by a professional staff in Ann Arbor, Mich.