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Director, Illinois Department of Natural Resources

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Director, Ohio Department of Natural Resources

William Carr
Senior Manager, Government of Ontario Office of International Relations and Policy

Timothy J. Bruno
Chief, Office of the Great Lakes, Pennsylvania Department of Environmental Protection

Jean-François Hould
Québec Government Representative in Chicago, Government of Québec

Stephen G. Galarneau
Director, Office of Great Waters, Great Lakes and Mississippi River Environmental Management Division, Wisconsin Department of Natural Resources

Board of Directors list is as of December 2018.

Cover photo: Pictured Rocks National Lakeshore in Munising, Michigan, on Lake Superior ©flickr/74418101@N02/David Marvin. This page: Oak Street Beach in Chicago, Illinois, on Lake Michigan ©flickr/romanboed/Roman Boed.
As the Great Lakes community heads into 2020 together, thank you for joining us as we take a moment to reflect on the history and the future of the Great Lakes Basin.

Season of Change

In many ways 2018-2019 has been a season of change across the Basin. Five Great Lakes states elected new governors and both Great Lakes provinces elected new premiers. The Great Lakes Commission selected a new executive director and welcomed several new commissioners. Congress added new members to the Great Lakes Congressional Task Force while continuing its demonstration of leadership and strong bipartisan support for the Great Lakes. These and other changes offer all of us an opportunity to revisit and renew our commitment to shared leadership and stewardship of the Great Lakes Basin.

Milestones

Amid these changes, the Basin is also celebrating significant milestones. 2018 marked fifty years since Congress’ 1968 authorization of the Great Lakes Basin Compact. 2019 marks twenty years since the eight Great Lakes governors and two Great Lakes premiers signed a Declaration of Partnership formally welcoming Ontario and Québec as members of the Great Lakes Commission and as supporting partners of the Great Lakes Basin Compact.

As the Commission welcomes its next generation of leaders, we are reflecting on the past and looking forward to the future. The Commission is embarking on a first-ever assessment of the Great Lakes Basin Compact—to understand the shared commitments of eight states, two provinces and Congress, and to understand the responsibilities of the Great Lakes Commission. At the same time, we are convening the Great Lakes Basin community for a discussion about our shared future ... and our shared stewardship of the Great Lakes and the people that will live, work and recreate here.

Looking Forward

As we take a close look at the states’ and provinces’ agreement and the Commission’s authorities under the Great Lakes Basin Compact, we hope to understand the history and the spirit of cooperation that has served the Great Lakes Basin so well over the last six decades. More importantly, and perhaps more urgently, we are challenging ourselves and the Basin community to look forward and ask what should be true about the Great Lakes Basin in fifty or a hundred years? And what do we need to be doing today, tomorrow and going forward to ensure that we leave the Great Lakes Basin in better condition and with even more opportunities for future generations? We hope you will join us in answering these important questions.

Collaboration:
Working on our Future Together

The Commission understands this is no small effort; we alone are not up to this urgent and compelling task. We are focused on building and supporting strong and intentional investments in collaborative governance—including voices, perspectives, values, concerns and aspirations from across the region. We are committed to finding and leveraging areas of shared interests into the commitments, partnerships and investments needed to achieve the best possible future for the Great Lakes’ ecology, landscapes, economy and communities.

To support collaborative policy and decision-making, we are investing in an open platform where we continue to welcome perspectives, information and ideas. We call this space Blue Accounting—a platform to convene to solve problems, reach for aspirations and measure shared progress ... together.

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Urgent Priorities

Along the way, the Commission continues to pay close attention to urgent Great Lakes priorities, including issues like harmful algae in Lake Erie, building needed maritime infrastructure, preventing invasive species of all types from entering the Great Lakes, building resilient coastal communities, protecting and ensuring clean drinking water for citizens across the Basin, and investing in infrastructure that protects our water and supports the world’s third-largest economy.

- The Commission urgently supports immediate investment in maritime navigation system infrastructure, including construction of a new Soo lock. The Soo Locks are a critical infrastructure asset that is vital to North America’s economic prosperity and national security.
- The Commission supports continued full funding for the Great Lakes Restoration Initiative (GLRI). The GLRI is an investment that already demonstrates a return of more than three dollars for every dollar invested—a return that is expected to continue to yield dividends over time.
- The Commission is committed to working together to keep Asian carp and other invasive species out of the Great Lakes—and we will continue to work with Illinois, other states and the U.S. Army Corps of Engineers on a successful plan for the Brandon Road Lock and Dam.
- We continue to seek and support a single comprehensive binational ballast water policy that protects the waters of the Great Lakes and supports a ready, resilient and efficient transportation system.
- The Commission is also developing policies that support “green infrastructure”—creating natural ecosystem functions that reduce stormwater and flooding while boosting the livability of our cities, creating recreation and habitat areas and restoring natural resources in the Basin.
- The Commission continues to support other important state and federal programs—the Farm Bill, Coast Guard capacities, a new Soo lock, port infrastructure, drinking water protection, and more.

As we look ahead, we hope you will bring your priorities and explore ways to include them in the Commission’s work. We encourage you to take a moment to read the Great Lakes Basin Compact, then join us in asking how we as a community can invest in our shared Great Lakes future together.

Thank you … and Onward!

Thank you for your continued support for the Great Lakes Basin Compact, the Commission and the important convening role we’ve filled for more than 60 years. We continue to serve as a neutral convener, helping people find agreement and solutions from Duluth to Québec City, from Chicago to Hamilton to Milwaukee to Toledo … and to your Great Lakes community.

Please join us as we roll up our sleeves, lift our eyes and look forward to our shared future and these Great Lakes!

John Linc Stine, Chair

Darren J. Nichols, Executive Director
## Financials

The financial report covers the Great Lakes Commission’s 2018 fiscal year, which concluded June 30, 2018. The GLC concluded FY 2018 in sound financial condition, with operating revenues of $11.65 million. Total expenses exceeded revenues by 1.83 percent. Overall, the GLC continues to effectively manage its general, restricted and cash reserve funds to achieve the goals and objectives of the organization. These figures are confirmed by an independent audit, which is conducted each year to examine the GLC’s financial operations.

### Revenues

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and contracts</td>
<td>$11,000,329</td>
<td>94.41%</td>
</tr>
<tr>
<td>State contributions</td>
<td>480,000</td>
<td>4.12%</td>
</tr>
<tr>
<td>Meetings, publications, misc.</td>
<td>58,812</td>
<td>0.50%</td>
</tr>
<tr>
<td>Interest income</td>
<td>18,333</td>
<td>0.16%</td>
</tr>
<tr>
<td>Change in fair value of investments</td>
<td>93,597</td>
<td>0.80%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$11,651,071</strong></td>
<td></td>
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</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and contracts</td>
<td>$8,694,440</td>
<td>73.28%</td>
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<tr>
<td>Personnel</td>
<td>2,519,240</td>
<td>21.23%</td>
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<tr>
<td>Office operations</td>
<td>337,031</td>
<td>2.84%</td>
</tr>
<tr>
<td>Program activities</td>
<td>137,347</td>
<td>1.16%</td>
</tr>
<tr>
<td>Travel</td>
<td>124,637</td>
<td>1.05%</td>
</tr>
<tr>
<td>Communications</td>
<td>51,265</td>
<td>0.43%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$11,863,960</strong></td>
<td></td>
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</table>

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net position</td>
<td>($212,889)</td>
<td>-1.83%</td>
</tr>
</tbody>
</table>

The financial report covers the Great Lakes Commission’s 2018 fiscal year, which concluded June 30, 2018. The GLC concluded FY 2018 in sound financial condition, with operating revenues of $11.65 million. Total expenses exceeded revenues by 1.83 percent. Overall, the GLC continues to effectively manage its general, restricted and cash reserve funds to achieve the goals and objectives of the organization. These figures are confirmed by an independent audit, which is conducted each year to examine the GLC’s financial operations.
Commissioners and Alternates
As of December 2018. Delegation chairs are in bold.

Illinois
Wayne A. Rosenthal, Illinois Dept. of Natural Resources
Benjamin J. Brockschmidt, Illinois American Water
Stephanie Comer, Comer Family Foundation
Loren Wobig, Illinois Dept. of Natural Resources

Indiana
Sharon Jackson, Office of the Governor of Indiana
Jody W. Peacock, Ports of Indiana
Bruno Pigott, Indiana Dept. of Environmental Management
Steve Fisher, American Great Lakes Ports Association
Kay L. Nelson, Northwest Indiana Forum

Indiana Alternates
Chris Smith, Indiana Dept. of Natural Resources
John Davis, Indiana Dept. of Natural Resources

Michigan
Jon W. Allan, Michigan Dept. of Environmental Quality
Hon. Candice Miller, Macomb County Public Works
Hon. Bill Schuette, Attorney General
Helen Taylor, The Nature Conservancy
Hon. Rebekah Warren, State Senator

Michigan Alternates
Angela Ayers, Executive Office of Governor Rick Snyder
Emily Finnell, Michigan Dept. of Natural Resources
S. Peter Manning, Dept. of the Attorney General

Minnesota
John Linc Stine, Minnesota Pollution Control Agency
Hon. Ann Rest, State Senator
Hon. Carrie Ruud, State Senator
Hon. Paul Torkelson, State Representative
Hon. Jennifer Schultz, State Representative

New York
Basil Seggos, New York State Dept. of Environmental Conservation
James M. Tierney, New York State Dept. of Environmental Conservation
Donald E. Zelazny, New York State Dept. of Environmental Conservation

New York Alternates
Kenneth Lynch, New York State Dept. of Environmental Conservation

Ohio
James Zehringer, Ohio Dept. of Natural Resources
Hon. John Eklund, State Senator
Craig W. Butler, Ohio Environmental Protection Agency
James H. I. Weakley, Lake Carriers’ Association

Ohio Alternates
Michael Bailey, Ohio Dept. of Natural Resources
John D. Baker, International Longshoremen’s Association
Thomas Rayburn, Lake Carriers’ Association
Ontario

Bill Carr, Office of International Relations and Policy
Rosalyn Lawrence, Ministry of Natural Resources and Forestry
John Lieou, Ministry of Transportation
Debra Sikora, Ministry of Agriculture, Food and Rural Affairs

Ontario Alternates
Jill Hughes, Ministry of Transportation
Ling Mark, Ministry of the Environment
Ranissah Samah, Office of International Relations and Protocol
Jason Travers, Ministry of Natural Resources and Forestry

Québec

Jean-François Hould, Québec Government Representative in Chicago
Julie Bissonnette, Ministère du Développement durable, de l’Environnement et de la Lutte contre les changements climatiques
Julie Grignon, Ministère des Forêts, de la Faune et des Parcs
Marc Gagnon, Fednav Limited
Josée Hallé, Ministère des Transports du Québec

Québec Alternates
Yvon Boilard, Ministère des Forêts, de la Faune et des Parcs
Jérôme Faivre, Ministère du Développement durable, de l’Environnement et de la Lutte contre les changements climatiques
Frederic Lecomte, Ministère des Forêts, de la Faune et des Parcs
Sébastien Marcoux, Ministère des Transports, Mobilité, et Électrification des transports
Denis Simard, Ministère des Transports, Mobilité, et Électrification des transports

Pennsylvania

Timothy J. Bruno, Pennsylvania Dept. of Environmental Protection
Hon. Patrick J. Harkins, State Representative
Brenda Sandberg, Erie-Western Pennsylvania Port Authority

Pennsylvania Alternates
Hon. Kathy Dahlkemper, Erie County Courthouse
Aneca Y. Atkinson, Pennsylvania Dept. of Environmental Protection

Wisconsin

Stephen G. Galarneau, Wisconsin Dept. of Natural Resources
Dean Haen, Port of Green Bay

GLC Staff


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About the GLC

The Great Lakes Commission (GLC) is an intergovernmental agency authorized by the eight Great Lakes states and Congress to protect and manage the Great Lakes, under the authorities of the Great Lakes Basin Compact of 1955. In 1968, Congress passed an Act authorizing its consent to the Compact. Since 1999, the Canadian provinces of Ontario and Québec have served as associate members. The states and provinces are represented on the GLC by delegation members appointed by each jurisdiction.

The GLC is an integral component of the governance structure of the Great Lakes Basin—enabling party states and provinces to develop consensus around a common agency table, and then to speak with a unified, powerful voice on behalf of the Great Lakes Basin and its 48 million residents. The GLC also invests in a wide range of priorities for states, provinces and the Basin.