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Board of Directors list is as of December 2021.

Cover photo: Kewaunee Pierhead Lighthouse on Lake Michigan in Kewaunee, Wisconsin. This page: The Baptism River where it meets Lake Superior at Tettegouche State Park in Silver Bay, Minnesota.

A Message from the Chair and Executive Director

2021, the Great Lakes
Commission (GLC) continued
more than 65 years of work protecting
the economic and ecological resilience of
the region, despite challenges presented
by the ongoing coronavirus pandemic
and global economic uncertainty.

We want to extend our gratitude to our Commissioners, Observers, partners and friends for their support over the past year. In this report, we will highlight some of the GLC's accomplishments in 2021 and look forward to 2022 and beyond.

Great Lakes Day goes virtual

In 2021, the evolving coronavirus pandemic led the GLC to organize and execute the first-ever virtual Great Lakes Day. In advance of the annual event, the GLC released its federal priorities, urging the Biden administration and Congress to invest in projects and programs that will protect the lakes and accelerate the national economic recovery. The GLC also led a binational coalition of regional agencies, legislators, local communities, tribes, and business, maritime and environmental groups in releasing shared priorities. On Great Lakes Day, the annual Congressional Breakfast Reception, organized by the GLC and the Northeast-Midwest Institute, featured remarks by the seven chairs of the Congressional Great Lakes Task Force and other regional leaders. More than 500 people registered for the event in a record turnout for the first online edition of the annual event.

Great Lakes Sediment and Nutrient Reduction Program celebrates 30th anniversary

The Great Lakes Sediment and Nutrient Reduction Program (formerly known as the Great Lakes Basin Program) celebrated its 30th anniversary in 2021. This partnership program between the GLC and USDA's Natural Resources Conservation Service places federal funds in the hands of local conservation practitioners across the Great Lakes basin. Over the last three decades, this program has prevented millions of pounds of phosphorus and tons of sediment from reaching the Great Lakes. The 2021 grant program awarded more than \$1.5 million to reduce runoff and improve water quality to nine tribal, state, and local governments and nonprofit organizations.

Third annual regional "Landing Blitz" targets invasive species

From June 25 to July 4, 2021, the GLC coordinated the third annual Great Lakes AIS Landing Blitz. This regional event is coordinated annually among state and provincial agencies and educates boaters on how to prevent the spread of aquatic invasive species (AIS), ways to identify AIS, and how to report an AIS discovery. Each year hundreds of thousands of people across the basin are reached by online and in-person Blitz content, helping to protect the Great Lakes from AIS.

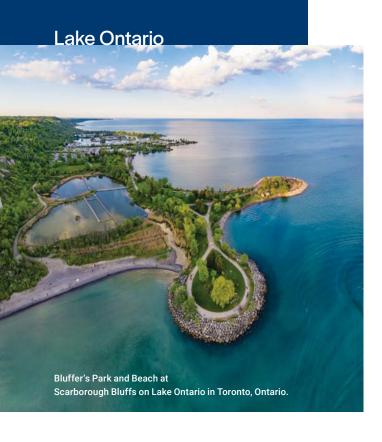
Action Plan sets the stage for growing the Great Lakes Blue Economy

In September 2021, the GLC and partners released an action plan recommending building blocks for growing the Great Lakes basin economy by leveraging the economic potential of the region's freshwater resources. Leaders from more than 50 Great Lakes agencies and organizations, convened by the GLC, developed the action plan as a roadmap for collective action and a challenge to regional decision-makers to take strategic action.

Renewed partnership strengthens federal-state coordination

At our 2021 Annual Meeting, the GLC signed a five-year memorandum of understanding (MOU) with the U.S. Geological Survey (USGS) to advance mutual goals for Great Lakes conservation, protection, sustainable use and development. This MOU recognizes the GLC's unique ability to ensure that scientific information is bought to policymakers and managers in a timely and effective manner, as well as engage its state and provincial membership to identify priority areas of scientific inquiry. We look forward to continuing our partnership with USGS over the next several years and beyond.

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istration (NOAA) broke ground on a project that will restore more than 100 acres of wetlands by reconnecting Powderhorn Lake to Wolf Lake, and ultimately Lake Michigan. In addition to reconnecting water flow, this project will allow fish passage between the lakes, install water control structures to help prevent community flooding, and increase marsh habitat.

In December, we celebrated historic investment in longstanding GLC and regional priorities through passage of the bipartisan Infrastructure Investment and Jobs Act. The final legislation included \$1 billion for the Great Lakes Restoration Initiative, which has funded more than 5,000 projects across the Great Lakes since 2010. These projects have cleaned up toxic contamination, restored wetlands, prevented the spread of aquatic invasive species and more. They also produce a substantial return on investment, with a 2018 GLC study showing every dollar spent generating an estimated \$3.35 in additional economic activity.

The GLC will continue its work to advocate for Great Lakes priorities in upcoming legislation, including investments in climate resiliency and Great Lakes icebreaking capacity.

Collaboration leads to new resources on Great Lakes harmful algal blooms

The Great Lakes HABs Collaborative, coordinated by the GLC and supported through our partnership with USGS, produced several new resources in 2021, including a fact sheet that serves as a guide to roles different government agencies play with respect to harmful algal blooms, and another that identifies current gaps in our understanding of why and where HABs form and persist. The collaborative's work in 2022 will include a new series of fact sheets sharing the latest information on HABs and human health.

New habitat restoration projects break ground

In 2021, the GLC and federal, state and local partners embarked upon projects to restore fish and wildlife habitat at two sites in the Great Lakes basin.

In Illinois, the GLC and a team including Audubon Great Lakes, Forest Preserves of Cook County, the Illinois and Indiana Departments of Natural Resources, and the National Oceanic and Atmospheric AdminIn Michigan, the GLC and NOAA partnered with the historic Ford House to launch a study of potential restoration in Ford Cove on Lake St. Clair. More than 99% of the lake's natural shoreline in Michigan's Macomb County has been altered, with only 2,140 linear feet of 31.5 miles remaining in natural condition. This project is anticipated to restore or enhance more than five acres of coastal marsh, eight acres of nearshore habitat, four acres of forested wetland, and one mile of shoreline, and increase resiliency to high water levels and heavy waves.

Advocacy efforts generate success in Washington, significant investments in Great Lakes infrastructure

In 2021, the GLC both passed a resolution encouraging the U.S. Congress and Biden administration to invest in Great Lakes infrastructure, and led a coalition of regional agencies, legislators, mayors, and business and environmental groups in urging Congressional leaders to include key Great Lakes priorities in upcoming legislation.

GLC initiates planning for 2022 and beyond

The GLC's current strategic plan expires in 2022 and we recently began our planning process for the next five years. This process will allow us to establish the status of important issues, identify new priorities, and ensure we are fulfilling our unique role in the region.

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As we consider the universe of historic, current and new issues for the GLC, and the strategic value we have the ability to contribute over the next five years, we also want to consider how we best accomplish that work by partnering with others to realize our shared goals. In our next strategic plan, we will look to build new partnerships, strengthen existing collaborations, and expand our engagement efforts.

We encourage our Observers and partners to engage with us we work through this strategic planning process. Your support and partnership are critical to protecting the Great Lakes for generations to come.

In 2022 and beyond, we look forward to working with you to ensure the Great Lakes and St. Lawrence River support a healthy environment, vibrant economy and high quality of life for all people and communities in the region.

Zoll 8. And Todd L. Ambs, Chair

Erika S. Jensen, Executive Director



Financials

Overall, the GLC continues to effectively manage its general, restricted and cash reserve funds to achieve the agency's goals and objectives. These figures were confirmed by an independent audit, which is conducted each year to examine the GLC's financial operations.

Fiscal Year 2021

The Great Lakes Commission concluded FY2021 in sound financial condition, with total revenues of \$15.34 million. Total revenues exceeded expenses by 2.23%. The 2021 fiscal year ended June 30, 2021.

Revenues

TOTAL	\$ 15.339.832	
Change in fair value of investments	74,171	0.48%
Interest income	5,211	0.03%
Meetings, publications, misc.	14,029	0.09%
State contributions	688,000	4.49%
Grants and contracts	\$ 14,558,421	94.91%

\$ 15,339,832

Expenses

Change in net position	\$ 342,342	2.23%
TOTAL	\$ 14,997,490	
Travel	1,865	0.01%
Program activities	9,018	0.06%
Communication	36,009	0.24%
Office operations	359,200	2.40%
Personnel	1,869,620	12.47%
Grants and contracts	\$ 12,721,778	84.83%



Illinois

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GLC Staff

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Staff as of December 2021.

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