

Great Lakes Sediment and Nutrient Reduction Program 2021 REQUEST FOR PROPOSALS

Deadline: April 16, 2021 - 5:00 p.m. Eastern

A webinar for applicants will be offered on March 12, 2021 at 10:00 a.m. Eastern to discuss funding priorities and the application process, receive tips for submitting competitive proposals, and ask questions of Great Lakes Commission staff. Information to join the webinar is below. For more information, please contact Ken Gibbons, Program Specialist at kgibbons@glc.org or 734-396-6069.

To register for the webinar, go to: <http://bit.ly/GLSNRP2021RFP>

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I. PROGRAM BACKGROUND AND OBJECTIVES

Funding for the Great Lakes Sediment and Nutrient Reduction Program (GLSNRP) is provided by the U.S. Department of Agriculture – Natural Resources Conservation Service (NRCS) under the Great Lakes Restoration Initiative (GLRI). The GLRI is a U.S. Environmental Protection Agency (U.S. EPA)-led initiative designed to accelerate efforts to protect and restore the water resources of the Great Lakes basin. Funding for GLSNRP supports work under GLRI Focus Area 3 aimed at controlling nonpoint source pollution and reducing nutrient runoff that contributes to harmful/nuisance algal blooms. The GLRI uses outcome-oriented performance goals and measures to target the most significant problems and track progress in addressing them. Under the GLRI, U.S. EPA and its federal partners coordinate state, tribal, local, and industry actions to protect, maintain, and restore the

chemical, biological, and physical integrity of the Great Lakes.

The GLSNRP supports two Focus Area 3 objectives articulated in GLRI Action Plan III, dated October 2019:

- 3.1. Reduce nutrient loads from agricultural watersheds.
- 3.2. Reduce untreated stormwater runoff.

In accordance with agreements between the Great Lakes Commission (GLC) and NRCS, the primary focus of grants issued under the GLSNRP is reducing nutrients and sediment into the Great Lakes and their tributaries. In 2021, the GLC has committed to reducing 17,380 pounds of total phosphorus over three years, therefore phosphorus control projects remain a priority for funding this year. Ideal GLSNRP projects demonstrate significant total phosphorus savings, while controlling soil erosion and reducing sedimentation within the waterways of the Great Lakes Basin.

In addition to phosphorus reductions, project proposals supporting significant progress toward other Focus Area 3 Measures of Progress relevant to the GLSNRP will be considered for funding:

- 3.1.1. Estimated pounds of phosphorus reductions from conservation practice implementation throughout Great Lake Watersheds.
- 3.1.2. Acres receiving technical or financial assistance on nutrient management in priority watersheds¹.
- 3.2.1. Estimated gallons (in millions) of untreated stormwater runoff captured or treated.
- 3.2.2. Miles of Great Lakes shoreline and riparian corridors restored or protected.

II. GRANT ELIGIBILITY INFORMATION

All projects must clearly demonstrate how they will reduce total phosphorus contributions to the Great Lakes basin and otherwise reduce the effects of sediment and nutrients to improve local water quality consistent with any combination of the four Measures of Progress set forth above. It is anticipated that roughly \$1,738,000 in funding will be available for project support contingent upon final authorization from the funder (NRCS). A twenty-five percent match will be required of each project. GLSNRP funds cannot be used to support projects or costs required under local, state or federal regulation including permitting.

Applicants must be non-federal units of government or incorporated non-profit organizations. Eligible applicants include, but are not limited to conservation districts, county and municipal governments, regional planning commissions, federally recognized tribes, and state agencies. Examples of nonprofit organizations include watershed organizations, stream and lake associations, environmental groups, conservation groups, land conservancies and fish and wildlife groups. Only areas within the United States portion of the Great Lakes basin are eligible for funding. U.S. federal agencies, public and private Canadian organizations, for-profit companies and private landowners cannot apply directly, but are encouraged to participate as project partners. First-time applicants to the program are encouraged to apply, in particular eligible entities serving disadvantaged communities.

Applicants selected to receive a grant award will be required to enter into a project contract with the GLC. A project contract consists of standard “boilerplate” language² and the applicant’s approved project description, work plan, timeline, and budget information. To assure performance, contracts will include commitments to achieve estimated phosphorus reduction targets or other appropriate GLRI Focus Area 3 Measures of Progress based on the applicant’s approved work plan. Failure of a successful applicant to accept contractual obligations as written by the GLC, including requirements pertaining to insurance, will likely result in cancellation of the grant award.

¹ Nutrient management: Planning for and/or managing the amount, placement, and timing of plant nutrients to obtain optimum yields and minimize the risk of surface and groundwater pollution.

² An Example Contract is available at <https://www.glc.org/wp-content/uploads/GLSNRP-2020-Grantee-Contract-RFP-Sample.pdf>. Please note that this is subject to change for the 2021 grant cycle.

III. 2021 PROJECT SOLICITATION

A. Funding Priorities and Restrictions

In 2021, the GLSNRP is soliciting projects that facilitate the long-term reduction of total phosphorus inputs to waters of the Great Lakes Basin and achievement of other relevant Focus Area 3 Measures of Progress as articulated on page one. Long-term reductions may be achieved through a mix of structural or engineered controls and, for agriculturally focused projects, annual practices with an emphasis on long-term sustainability and behavior change among agricultural producers. The program is particularly interested in creative approaches for engagement with the agricultural community and encourages applicants to review a GLC report on improving the effectiveness of GLRI investments in agricultural conservation, accessible at:

<https://www.glc.org/work/reap/products>.

Under this year's program, GLSNRP will fund projects focused on reducing nutrients from three different sources: agricultural non-point, stormwater, and stabilization of Great Lakes shoreline or streambanks. Applicants will be asked to identify the primary Project Type within the application.

- An **agricultural non-point** project focuses on reducing nutrient loads from agricultural lands. This can be accomplished through the implementation of systems of conservation practices on fields (e.g. nutrient management) or at the edge of fields (e.g. saturated buffers, drainage water management or other innovative practices).
- A **stormwater** project focuses on reducing the volume of untreated stormwater runoff while also reducing sediment and nutrient loss. This can be accomplished through the implementation of green infrastructure practices or other nature-based solutions, including constructed or restored wetlands, to infiltrate or detain stormwater runoff in rural, urban or suburban environments.
- A project focused on the **stabilization of Great Lakes shoreline or streambanks** uses climate resilient, natural techniques to stabilize shoreline along riparian corridors of Great Lakes tributaries, including ditches and other drainage features, to reduce erosion and mitigate nutrient losses. Such projects should also consider activities to mitigate upland sources of sediment or nutrients and consider hydrologic impacts upstream and downstream of the proposed work area. Projects intended to solely protect property without corresponding water quality benefits are not good candidates under this Request for Proposals.

Applications for all Project Types should:

- **Support relevant state-approved nonpoint source reduction plans (e.g., watershed plan), a nine key elements plan, or other government-endorsed plan. Applicants will be given additional consideration for funding if sufficient context is provided on how proposed activities will help to achieve the objectives of the relevant plan and benefit the Great Lakes basin.**
- **Reflect significant water quality benefits.**

Under the program, water quality monitoring, research, and data analysis activities cannot be funded. However, soil testing and limited grab samples of surface water for outreach purposes are allowable expenses with adequate justification.

Purchases of equipment such as vehicles and/or field implements cannot be funded.³ Grant dollars also cannot be used to fund technical assistance (i.e., personnel) to implement Farm Bill cost-share programs.

³ Leasing of equipment using grant funds or as a match expense is allowable under this program. Lease to own arrangements for equipment should be disclosed within the grant application and will be considered on a case-by-case basis. Retrofitting of existing equipment is also allowed with adequate justification and documentation of the disposition of purchased components.

B. Project Funding, Size, and Timeframe

Funding

Applicants are encouraged to focus their efforts on submitting a single “shovel ready” project application to be more competitive within the pool of applicants. If submitting more than one application, applicants must indicate their organization’s priority for each submittal. Funding will only be awarded for one application per organization. Projects that are intended to be a continuation of a previously funded GLSNRP project should be appropriately identified within the project application. **The maximum funding request per project will be capped at \$200,000.**

Funds may be used for both technical assistance and financial assistance. However, as described above, grant dollars cannot be used to fund technical assistance (i.e., personnel or consultants) with the sole purpose of implementing Farm Bill cost-share programs. The mix of technical and financial assistance will depend on the local situation. Applications with substantial technical assistance and consultant funding requests must justify the proposed amounts in their application.

Size

It is suggested that areas where project activities would occur be limited to no more than four (4) USGS twelve-digit Hydrologic Unit Codes (HUCs) within an eight-digit HUC but applicants can vary outside this range with justification.

Timeframe

Selected projects should begin no later than October 1, 2021, with potential for start dates as early as August 1, 2021, if circumstances warrant. All work must be completed within a three-year period, inclusive of the time required to obtain all permits and approvals. Applicants should account for possible permitting delays when planning the project timeframe. If a project can be completed in less than three years or would benefit from a start date between August 1 and October 1, 2021, please specify this within your proposal.

C. Eligible Project Areas

Projects must be located within the United States portion of the Great Lakes basin.

D. Specific Project Requirements and Evaluation Criteria

Each proposal must utilize the provided application form to establish the following:

Project Description with Summary of Estimated Sediment & Nutrient Reductions:

- Show a direct and discernible reduction of nutrient and sediment losses, with emphasis on total phosphorus and/or other Focus Area 3 Measures of Progress, into waters of the Great Lakes basin.
- Commit to achieving estimated reductions in total phosphorus or other Focus Area 3 Measures of Progress during the proposed three-year (or less) duration of activities. **Projects demonstrating the strongest return on investment of program dollars in terms of long-term reductions of nutrients and sediment will be a priority for funding.**
- Address phosphorus and/or sediment problems from agricultural, urban, forest, range, and/or pastureland or other crucial land uses, with preference given to projects in areas with an identified need for phosphorus and/or sediment reductions.

Implementation Strategy:

- Articulate any planning conducted to date or other preparatory activities that set the proposal on a course for success. Projects will be scored more favorably during the review process if the applicant can demonstrate specific planning that has occurred (e.g., coordination with landowners, completion of engineering plans, permitting) prior to the submittal of the application. If activities have not yet occurred

but will be completed prior to the start of the project period, please describe that as well.

- Identify conservation practice types and amounts, the schedule of activities for implementation, and financial incentive methodologies.
- Identify anticipated results for each year of the project's duration supporting applicable GLRI Focus Area 3 Measures of Progress.

Communications Efforts:

- Describe a strategy to keep the public, land users, elected officials, and government officials informed of project activities.
- Outline a plan to share project results and outcomes with the project funder and with the public through outreach and technology transfer, including potential attendance at one knowledge transfer conference convened by the GLC during the grant performance period.

Budget Narrative:

- Describe activities under each relevant budget category to support amounts requested in the separate Budget Table.
- Applicants should demonstrate value toward a strong return on investment of grant dollars.

Administrative Capacity:

- Provide adequate assurance of the applicant's ability to meet all terms of the Request for Proposal as those requirements will become contractual obligations if an organization is selected for funding.
- Details such as previous performance of similar work or similarly sized awards is helpful, as is a demonstration of any independent financial audit or other controls to assure proper management of funds.

E. Calculation of Load Reductions

Applicants will be required to estimate reductions their project will achieve and briefly describe the methodology used to arrive at the estimates.

Phosphorus and soil erosion reduction goals should be estimated using the U.S. EPA Region 5 Spreadsheet or STEPL model, as appropriate for the proposed project. (Used to estimate particulate phosphorus reductions, both the Region 5 and STEPL spreadsheet models are available online at: <https://www.epa.gov/nps/region-5-model-estimating-pollutant-load-reductions> and <https://www.epa.gov/nps/spreadsheet-tool-estimating-pollutant-loads-stepl> respectively) Applicants may also rely upon USDA's Nutrient Tracking Tool available at: <https://www.oem.usda.gov/nutrient-tracking-tool-ntt> or other methodologies with justification for use of the proposed alternate calculation tool.

The annual volume of stormwater treated by the installation of green infrastructure or other nature-based solutions should be estimated using the National Stormwater Calculator. Information on the National Stormwater Calculator and access to the model is available online at <https://www.epa.gov/water-research/national-stormwater-calculator>.

F. Budget Information

All applicants must submit itemized project budgets for the proposed work along with appropriate justification for project expenses. Project budgets should not be increased arbitrarily to meet the suggested maximum amount and should be representative of the project's proposed size and scope.

Refer to sections III. A and B, above, for additional funding restrictions under the program.

It is recommended that applicants include funding within their project budget to support travel to and participation at a 1- or 2-day conference for GLSNRP grant recipients in or near Ann Arbor, Michigan, during the late summer or early fall of 2023. The GLC intends to invite current and former grant recipients to share innovative work and lessons learned and will also seek leading experts on sediment and nutrient control to present on the latest research supporting successful approaches in the Great Lakes Basin.

G. Indirect Costs

Indirect costs are those incurred by the applicant for a common or joint purpose benefiting more than one cost objective or project, and otherwise not readily assignable to specific cost objectives or projects as a direct cost. Common examples of indirect costs are the necessary facilities and administrative costs associated with the day-to-day business functions of an organization (e.g., rent, utilities, insurance, accounting services).

Applicants may include indirect costs within their GLSNRP project budgets but are not required to do so. As alternatives to charging all direct costs to grant funds, applicants may voluntarily: (1) forego part or all of their indirect costs as a grant expense, or (2) include part or all of their indirect costs as match for the project (allowable only if costs are not otherwise supported by a federal source). **Applicants must explicitly describe within the budget narrative section of their application whether their indirect costs will be attributed to the grant portion of the budget and/or the match portion of the budget, and fully describe the method and rate used to calculate the indirect costs.**

If the applicant has a current federally approved negotiated indirect cost rate (e.g., fixed, predetermined, final or provisional), this may be referred to as a Negotiated Indirect Cost Rate Agreement or NICRA. Applicants with a current NICRA who choose to include indirect costs as a grant or match expense must use their negotiated rate to calculate indirect costs for the project budget and will be required to submit a valid negotiated indirect cost agreement with their proposal. Applicants wishing to deviate from their approved NICRA to recover a lesser indirect rate must explicitly describe the voluntary deviation within their grant application materials.

For multi-year projects, grant recipients with an approved NICRA shall be approved to recover indirect costs at the approved rate in effect at the time the eligible costs are incurred by the recipient. If selected for funding, grant recipients will be required to submit to the GLC any subsequent approved NICRAs received during the project period.

Applicants who have never negotiated an indirect cost rate with the federal government or do not have a current approved NICRA may elect to charge indirect costs at de minimis rate of 10 percent of Modified Total Direct Costs (MTDC), as defined by 2 CFR 200.414 (“Indirect (F&A) costs”), for the period of the grant agreement or until the applicant obtains an approved NICRA.

H. Match Requirement

Match is a financial commitment made by the grant recipient and/or its partner entities to help implement the project, and can be cash, in-kind, or a combination of both. Cash is any money received from any source, other than from federal sources, that is part of the applicant’s annual budget and audit process and will be utilized in the implementation of the project. In-kind includes services or financial contributions to the project not paid for with the grant or other federal funds.

The following list provides some examples of acceptable match, but is not intended to be exhaustive:

- Technical and/or administrative assistance provided by the applicant, other entities, or persons not paid for with the grant or with federal funds.
- All or a portion of the applicant’s indirect costs not otherwise paid for with the grant or with federal funds.
- Use of local and state agency vehicles other than those of the applicant.
- Cost-share agreements from landowners.

- Unpaid members of local task forces, watershed councils, work groups, citizen groups, etc. are considered volunteers, and may be calculated at the prevailing national minimum wage (currently \$7.25/hour) unless justification is provided for a higher rate. Additional skilled labor may be charged at a higher rate with additional, detailed justification.

Match may not include activities that would otherwise be deemed ineligible for direct funding support under GLSNRP (e.g., water quality monitoring, research, data analysis activities, equipment purchases other than retrofitting of existing equipment). Match cannot be accumulated prior to the official start date of the project contract (for example, October 1, 2021) or earned after completion of the project contract.

The total amount of match committed through the project application will become part of the applicant's contractual obligation if the project is selected for funding. Match projections should be realistic and achievable. Letters of commitment are required as a means of assuring adequate match. See Section V for details. **A match of 25% of the amount requested is required for all applications; however, match commitments beyond the 25% obligation will strengthen your application.**

IV. GRANT REQUIREMENTS

A. Applicant Capacity

Each successful applicant must have the ability to:

- Hire or contract for technical assistance (e.g., personnel).
- Provide office space, administrative support, computer and other equipment, general office supplies, and other items to perform the proposed implementation effort.
- Enter into a legally binding contract with landowners for the life span of the practice.
- Provide a plan to maintain the implemented practices over their life span.
- Design and install all implementation practices according to USDA-NRCS standards and specifications and applicable state standards. Applicants are encouraged to use the services of a certified professional engineer or agronomist for this purpose as appropriate.
- Obtain all necessary federal, state, and local government permits and approvals where necessary for the proposed work prior to the expenditure of funds for those activities requiring permits.
- Achieve the total soil and phosphorus reduction savings as specified in the project proposal or otherwise achieved intended results toward identified Focus Area 3 Measures of Progress.
- Use the STEPL, Region 5, the National Stormwater Calculator, or appropriate modeling tool. Please consult with Ken Gibbons, GLC Program Specialist (kgibbons@glc.org or 734-971-9135) if assistance is needed or if an alternative approach is proposed.
- Initiate/take advantage of outreach opportunities throughout the project period.
- Provide before, during, and after pictures of the implementation, media events, and other activities of interest to the project.
- Abide by all local, state, and federal laws, rules, ordinances and regulations in the performance of this project and conduct all work in a lawful and safe manner, consistent with the standards and level of care normally provided for comparable work.
- Track conservation practice implementation progress using the procedures provided.
- Provide administrative capacity to timely submit reports of expenses and activities as well as provide other documentation as needed.
- **Provide the minimum levels of liability insurance coverage or self-insurance (see details below).**

B. Grant Reporting

Progress Reports

Progress reports must be submitted at least quarterly, even if no project activity has occurred during the reporting period. Reports will be due fourteen days after the end of each quarter of the federal fiscal year, which runs from

October 1 through September 30.

Progress reports must include a signed (electronic or hard copy) invoice for reimbursement, a load reduction reporting form describing the conservation practice(s) installed during the quarter, and a narrative report of the project's activity during the period. Before, during, and after photos may also be required. In addition, GLC staff may request receipts or other documentation for invoiced amounts.

Final Report

A final project report will be required, and a template will be provided for grantee use. The completed final report, as well as a final invoice for all remaining eligible project expenses and a final load reduction reporting form will be required within sixty (60) days of the completion of the project.

C. Administrative Requirements

Funds and Reimbursement

The GLSNRP is a reimbursement-based program meaning that grantees will be reimbursed for eligible project expenses that have been incurred and paid by the grantee, with sufficient documentation provided to the GLC upon request. Applicants must assure that adequate financial systems are in place to be able to submit accurate invoices and supporting documentation on a quarterly or monthly basis.

There will be one upfront payment (**10% of grant amount**) at the start of the project, which will occur after the GLC receives the signed contractual agreement from the grantee. Additional upfront funding up to 15% may be available with justification. This advance should be used by grantees to manage cash flows over the life of the project.

Except for the first payment, all subsequent payments to the grantee are made in arrears, based on signed invoices submitted at least quarterly to the GLC using the forms provided to successful applicants. Reimbursement may take up to 90 days to be processed once submitted.

Financial Audit

Applicants that are regularly subject to an independent financial audit in accordance with generally accepted auditing standards should submit a copy of their most recent audited financial statements with their proposal (via the Web Application Form). All applicants will be asked to briefly describe within their project application the administrative capacity and internal controls that exist to assure that grant funds will be managed properly. Organizations with proof of a recent successful audit will be specifically recognized in the evaluation of proposals.

Open Records

All successful applicants will be required to provide open access to all data, records, financial information, and other materials generated by or associated with the funded project (within the limits of state and federal regulations). It is essential that successful applicants maintain detailed records of all expenses and activities as well as copies of submitted reports for future audits. Project results must also be disseminated in a manner that ensures accessibility to others.

Insurance

Successful applicants must agree to obtain, provide, and maintain liability and other insurance coverages at not less than the levels indicated below (including coverage for their employees working on the project) for the duration of the project period and for three years thereafter. As part of the application, an authorized representative of the applicant organization is required to certify the organization's ability to meet the insurance requirements set forth below, without variance. The Grant Application Summary & Insurance Certification form is where the applicant organization certifies their ability to meet the insurance requirements. The signed form is a required part of the application.

The grantee will be required to provide a certificate of insurance coverage (COI) to the GLC prior to execution of the grant contract and will need to ensure that an updated COI is on file at the GLC through the end of the grant period and for three years thereafter. The grantee must require that all contracted personnel or entities used by the grantee in

performing the project work maintain the required insurances contained in this section for the duration of the grant period. **If necessary, insurance costs for the project may be included within the project budget.**

1. Commercial General Liability with the following minimum coverages:
 - \$2,000,000 General Aggregate
 - \$2,000,000 Products/Completed Operations Aggregate
 - \$1,000,000 Personal & Advertising Injury
 - \$1,000,000 Each Occurrence

Grantee must list the Great Lakes Commission as an ADDITIONAL INSURED or COVERED PARTY on the Commercial General Liability certificate, on a Primary and Noncontributory basis, with a Waiver of Subrogation.

2. If a motor vehicle is used to provide services or products under this Contract, the Grantee must have vehicle liability insurance on any auto including owned, hired and non-owned vehicles used in Grantee's business for bodily injury and property damage as required by law.
3. Workers' compensation coverage must be provided according to applicable laws governing the employees and employers work activities in the state in which the Project is located.
4. Employers liability insurance with the following minimum limits:
 - \$100,000 Each Accident
 - \$100,000 Disease (each employee)
 - \$500,000 Disease (aggregate limit)

GLC staff recommend that applicants make appropriate inquiries on whether Contractors Pollution Liability insurance should be secured or is otherwise available to cover claims from third parties against bodily injury and property damage caused by hazardous substances and materials released during work performed or from completed operations.

V. APPLICATION SUBMISSION INFORMATION

The following items must be submitted for all grant applications. Additional instructions, templates, and the web application form are available at: <https://www.glc.org/work/sediment/apply-2021>. Incomplete applications will not be considered for funding.

- Required: Completed Web Application Form
- Required: Completed Grant Application Template
- Required: Completed GLSNRP Budget Form
- Required: A regional map depicting the general area of work within the Great Lakes Basin
- Required: A local map depicting specific areas of work or potential work
- Required: Commitment letters articulating the terms of any applicable match toward the project, including any match to be provided by the applicant entity, should be provided to the extent available at the time of application. All match contributions committed to the project must be detailed prior to the award of funds.
- Optional: Up to three site photos that document or explain the problem addressed within the proposal
- Supporting Documents (as applicable):
 - Applicant's Negotiated Indirect Cost Rate Agreement (NICRA) – Required of applicants using a federal approved rate to calculate indirect costs within the project budget
 - Applicant's most recent financial audit – Required of applicant entities who conduct a regular independent financial audit

Any other information provided by the applicant – including reports and general letters of support – will not be considered, reviewed, or returned. Information provided in the grant application becomes public information and may be shared with others upon request.

If you are unable to submit the Grant Application materials via the online system, you must notify the Contact Person listed below to determine an acceptable alternative method for submitting your application materials prior to the application deadline.

If you require additional submittal instructions or assistance, please contact Ken Gibbons of the Great Lakes GLC staff prior to the application deadline.

VI. SUBMITTAL DEADLINE

Complete applications – including all required supporting documents – must be received by the GLC by **5:00 p.m. Eastern on April 16, 2021**. Late or incomplete applications will not be considered for funding.

A confirmation email will be sent to the email address provided within the Web Application Form verifying that the application has been submitted successfully.

VII. REVIEW AND SELECTION PROCESS

Proposals meeting all criteria identified above will be reviewed and evaluated by the GLSNRP Task Force coordinated by the GLC. The Task Force is comprised of representatives from each of the eight Great Lakes states as well as federal agencies. A list of Task Force members can be found at <https://www.glc.org/work/sediment/taskforce>. Applicants are encouraged to contact their state’s Task Force member to discuss this RFP and the details of proposed projects.

Applicants may also be contacted for clarification of project or applicant details. The GLC (on behalf of the Task Force) reserves the right to offer grants for amounts other than those requested and may request changes to the proposed work plan prior to approving a project for funding.

Final grant decisions are anticipated in early summer 2021. All applicants will be notified of the status of their application on or around that time. Awardees are prohibited from making public announcements on the receipt of funding until after the GLC makes its own announcement of the awards.

VIII. CONTACT INFORMATION

Please direct any questions pertaining to the Great Lakes Sediment and Nutrient Reduction Program application process to either of the following two individuals:

**Application Content and/or
Project-Specific Questions:**

Nicole Zacharda, Program Manager
Great Lakes Commission
1300 Victors Way, Suite 1350
Ann Arbor, MI 48108-5203
734-396-6084
nzacharda@glc.org

**Project Budget and/or
Application Submittal Questions:**

Ken Gibbons, Program Specialist
Great Lakes Commission
1300 Victors Way, Suite 1350
Ann Arbor, MI 48108-5203
734-396-6069
kgibbons@glc.org

NOTE: Due to the ongoing COVID-19 pandemic, GLC staff are working from home. Telephone and email are thus our preferred method of communication.